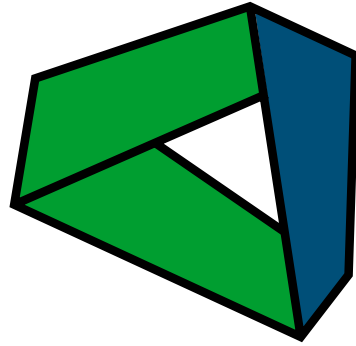




**C40 CITIES
FINANCE
FACILITY**



C40 CITIES
FINANCE
FACILITY

From planning to implementation support: e-ferrries in a public transport system?

Cartagena, Colombia



THE CONTEXT

WATER-BASED GEOGRAPHY



Source: pre-feasibility study Systra (2018)

INFORMAL TRANSPORT



MODERNIZATION OF PUBLIC TRANSPORT



Source: POT Cartagena (2026)



Source: www.transcaribe.gov.co (2026)

THE PROJECT

The project explores this opportunity through a public network of low-emission electric ferries and docks.

The project is decades in the making!

If implemented it'd be the first of its kind in Colombia.

Phase 1 of the project aims mainly to connect Tierra Bomba to the mainland.

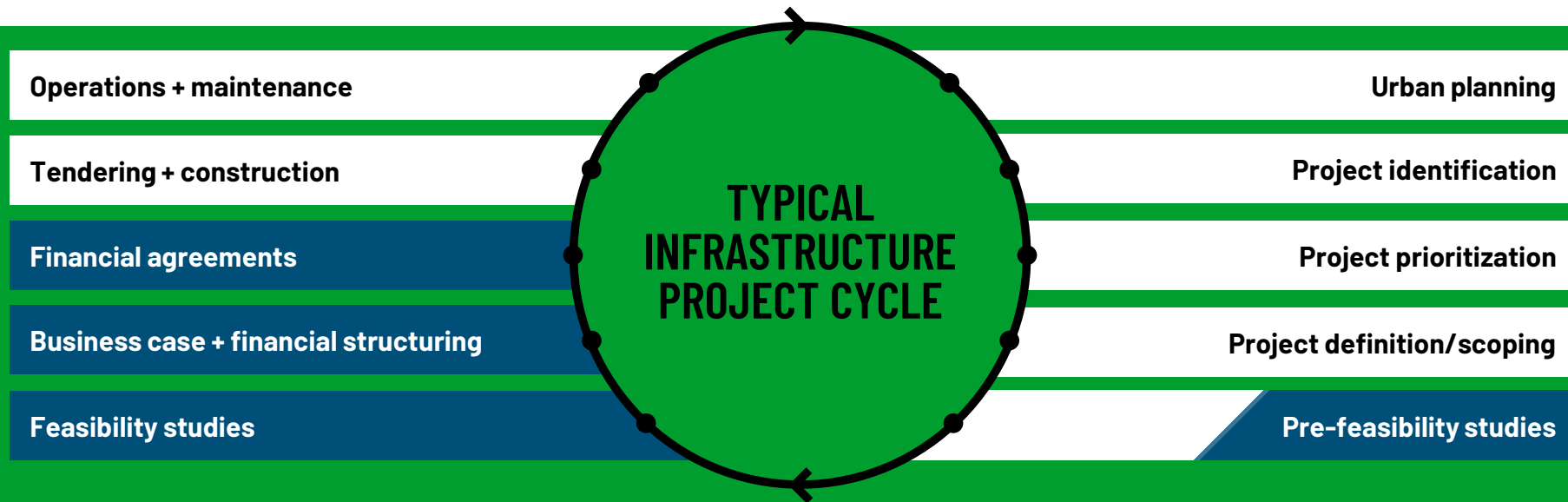
Cartagena sought the support of CFF.



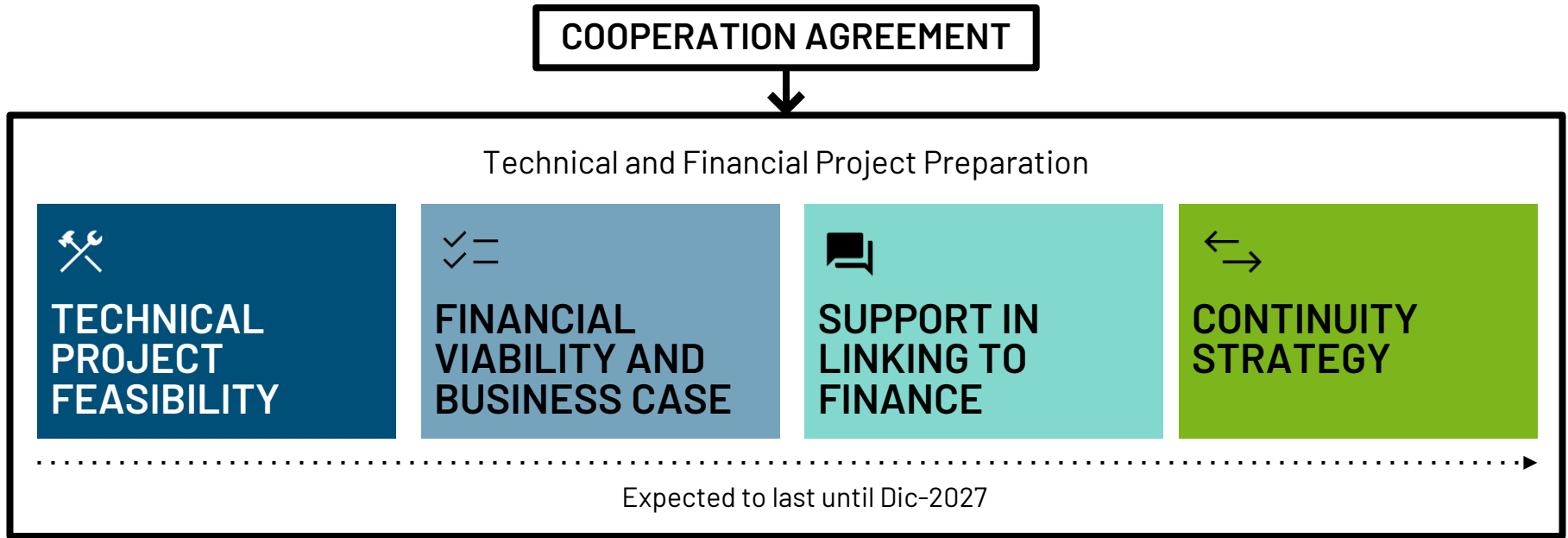
Fuente: Pre-feasibility study, systra (2018)

CFF SUPPORTS CITIES TO TURN PLANS INTO ACTION

CFF links infrastructure projects to finance and provide cities the ongoing support and expertise they need. CFF's focus is projects that have reached the project scoping phase and are seeking support directed at business case development, financial structuring and financing option assessments. CFF also provides limited support on technical structuring and design. CFF does not provide finance but supports partner cities in accessing finance.



CFF PROCESS OVERVIEW



MANY DIMENSIONS!

**DEMAND
STUDIES AND
OPERATIONAL
DESIGN**

**PHYSICAL
INFRASTRUCTURE**

**SOCIAL AND
ENVIROMENTAL**

ITS

**E-FERRY DESIGN
AND
CONSTRUCTION**

**FINANCIAL
MODEL**

**COMMS AND
BRANDING**

**REGULATION
AND
INSTITUTIONAL
DESIGN**

HENCE PARTNERSHIPS ARE NEEDED...

PARTNERSHIPS AND NETWORKS

The CFF targets partnerships with like-minded organisations and networks such as multilateral and bilateral development banks, regional organisations, not-for profit organisations, think tanks, academic and research institutions, and community-based actors with the aim to:

- 01** Bring in innovation, know-how and best practice to improve projects that the CFF supports
- 02** Strengthen the relevance of CFF's technical assistance to national settings
- 03** Create links to relevant national government agencies, financing agencies, and other key stakeholders
- 04** Leverage additional resources to deliver studies and develop capacity in cities



PARTNERSHIPS ARE MULTI- SCALAR

01

LOCAL: Communities & informal boat operators, District government & local agencies, Local maritime actors, Local universities & training institutions.

02

NATIONAL: Ministries & government agencies, Transport & maritime authorities, National development banks, Research institutions.

03

INTERNATIONAL: Peer cities, International cooperation agencies, Multilateral development banks, International technology providers & experts.

¿PARTNERSHIPS IN THE MAKING? (I)

COMMUNITIES OF TIERRA BOMBA

Prior consultation is required for projects that may directly affect constitutionally protected ethnic communities, as may be the case for this project.

Many risks (economic displacement, exclusion) but also an opportunity for partnership.



¿PARTNERSHIPS IN THE MAKING? (II)

THE NATIONAL GOVERNMENT

Alignment is beginning to take shape.

Most likely source for finance.

¿PARTNERSHIPS IN THE MAKING? (III)

Cartagena will learn from the experience of Lisboa in a peer-to-peer exchange to occur at the end of October 2026.

What international experiences, particularly from the Global South, can inform Cartagena?

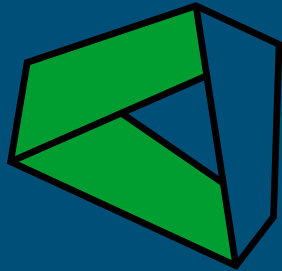
What other cities could learn from Cartagena in the future?



LEARN MORE ABOUT CFF AND THE CARTAGENA PROJECT IN...

<https://c40cff.org/>

<https://www.linkedin.com/company/c40-cities-finance-facility/>



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